

**THE COMMUNITY FOUNDATION
FOR NORTHEAST FLORIDA, INC.**

FINANCIAL STATEMENTS

DECEMBER 31, 2021 AND 2020

THE COMMUNITY FOUNDATION FOR NORTHEAST FLORIDA, INC.

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors
The Community Foundation for Northeast Florida, Inc.

Opinion

We have audited the accompanying financial statements of The Community Foundation for Northeast Florida, Inc. (a nonprofit organization), which comprise the financial position as of December 31, 2021 and 2020, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Community Foundation for Northeast Florida, Inc. as of December 31, 2021 and 2020, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of Financial Statements section of our report. We are required to be independent of The Community Foundation for Northeast Florida, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about The Community Foundation for Northeast Florida, Inc.'s ability to continue as a going concern within one year after the date the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our

opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of The Community Foundation for Northeast Florida, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about The Community Foundation for Northeast Florida, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Carr, Rigg & Ingram, L.L.C.

Jacksonville, Florida
May 26, 2022

THE COMMUNITY FOUNDATION FOR NORTHEAST FLORIDA, INC.
STATEMENTS OF FINANCIAL POSITION

	<u>December 31,</u>	
	<u>2021</u>	<u>2020</u>
<u>ASSETS</u>		
Cash and cash equivalents	\$ 45,113,950	\$ 50,124,408
Interest and dividends receivable	1,121,986	1,013,995
Short-term investments	100,251,169	82,237,050
Promises to give, net (Note 7)	279,291	356,846
Bequests receivable	2,241,393	876,130
Other receivables	1,144	10,192
Prepaid expenses	74,403	73,018
Long-term investments	456,379,033	397,758,274
Program related investment loans	2,010,738	1,000,000
Notes receivable	411,896	73,333
Real estate held for investment	470,612	470,612
Investments in closely held entities	14,407,152	8,287,429
Cash surrender value of life insurance	169,699	168,962
Receivables under split-interest agreements (Note 8)	6,574,866	7,044,754
Interest in perpetual trust	739,832	687,252
Furniture and equipment, net (Note 9)	63,837	83,742
Other assets	56,086	56,086
	<hr/>	<hr/>
Total Assets	\$ <u>630,367,087</u>	\$ <u>550,322,083</u>
 <u>LIABILITIES AND NET ASSETS</u>		
Liabilities:		
Accounts payable and accrued liabilities	\$ 274,096	\$ 181,657
Grants payable, net (Note 14)	4,062,297	6,845,755
Deferred income/expense	300,122	207,274
Gift annuities	639,975	663,935
Funds held as agency endowments (Note 10)	20,264,088	15,620,295
Total Liabilities	<hr/> <u>25,540,578</u>	<hr/> <u>23,518,916</u>
Net assets (Note 11):		
Without donor restrictions:		
Endowment	438,412,883	391,938,643
Available for grantmaking	155,904,471	124,583,291
Operating	2,997,295	2,280,178
With donor restrictions:		
Restricted to the passage of time	7,511,860	8,001,055
Total Net Assets	<hr/> <u>604,826,509</u>	<hr/> <u>526,803,167</u>
	<hr/>	<hr/>
Total Liabilities and Net Assets	\$ <u>630,367,087</u>	\$ <u>550,322,083</u>

The accompanying notes are an integral part of these financial statements.

THE COMMUNITY FOUNDATION FOR NORTHEAST FLORIDA, INC.
STATEMENTS OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2021

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Totals</u>
Revenue, Earnings and Other Support:			
Contributions and bequests	\$ 62,752,222	\$ 653,673	\$ 63,405,895
Less: contributions to agency			
Endowments	<u>(2,714,073)</u>	-	<u>(2,714,073)</u>
Net contributions	60,038,149	653,673	60,691,822
Net investment earnings	61,007,430	89,559	61,096,989
Change in split-interest agreements	-	1,253,876	1,253,876
Other income	163,013	-	163,013
Net assets released from restrictions	<u>2,486,303</u>	<u>(2,486,303)</u>	<u>-</u>
 Total revenue, earnings and other Support	 <u>123,694,895</u>	 <u>(489,195)</u>	 <u>123,205,700</u>
 Expenses:			
Grants awarded and programs	41,956,070	-	41,956,070
Less: grants awarded from agency endowments	<u>(459,262)</u>	-	<u>(459,262)</u>
Net grants awarded and programs	41,496,808	-	41,496,808
Other program expenses	1,672,516	-	1,672,516
Management and general	1,480,677	-	1,480,677
Development and fundraising	<u>532,357</u>	-	<u>532,357</u>
 Total expenses	 <u>45,182,358</u>	 <u>-</u>	 <u>45,182,358</u>
 Change in net assets	 78,512,537	 (489,195)	 78,023,342
Net assets, beginning of year	<u>518,802,112</u>	<u>8,001,055</u>	<u>526,803,167</u>
Net assets, end of year	\$ <u><u>597,314,649</u></u>	\$ <u><u>7,511,860</u></u>	\$ <u><u>604,826,509</u></u>

The accompanying notes are an integral part of these financial statements.

THE COMMUNITY FOUNDATION FOR NORTHEAST FLORIDA, INC.
STATEMENTS OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2020

	Without Donor Restrictions	With Donor Restrictions	Totals
Revenue, Earnings and Other Support:			
Contributions and bequests	\$ 58,737,409	\$ 722,210	\$ 59,459,619
Less: contributions to agency endowments	(265,624)	-	(265,624)
Net contributions	58,471,785	722,210	59,193,995
Net investment earnings	63,919,932	155,950	64,075,882
Change in split-interest agreements	-	1,263,664	1,263,664
Other income	190,301	-	190,301
Net assets released from restrictions	1,113,765	(1,113,765)	-
 Total revenue, earnings and other support	 123,695,783	 1,028,059	 124,723,842
Expenses:			
Grants awarded and programs	48,738,471	-	48,738,471
Less: grants awarded from agency endowments	(376,005)	-	(376,005)
Net grants awarded and programs	48,362,466	-	48,362,466
Other program expenses	1,487,023	-	1,487,023
Management and general	1,364,481	-	1,364,481
Development and fundraising	506,296	-	506,296
 Total expenses	 51,720,266	 -	 51,720,266
 Change in net assets	 71,975,517	 1,028,059	 73,003,576
Net assets, beginning of year	446,826,595	6,972,996	453,799,591
Net assets, end of year	\$ 518,802,112	\$ 8,001,055	\$ 526,803,167

The accompanying notes are an integral part of these financial statements.

THE COMMUNITY FOUNDATION FOR NORTHEAST FLORIDA, INC.
STATEMENTS OF FUNCTIONAL EXPENSES

For the Year Ended December 31, 2021

	<u>Program Services</u>		<u>Supporting Services</u>		<u>Total</u>
	<u>Net Grants awarded and programs</u>	<u>Other program expenses</u>	<u>Management & general</u>	<u>Development & fundraising</u>	
Grants awarded and programs	\$ 41,496,808	\$ -	\$ -	\$ -	\$ 41,496,808
Personnel	-	1,336,160	1,029,336	459,122	2,824,618
Dues and staff development	-	58,656	38,322	13,536	110,514
Consultants – program and other	-	32,950	22,141	-	55,091
Public relations and community education	-	76,557	32,139	21,164	129,860
Professional fees	-	-	71,048	-	71,048
Office and occupancy	-	150,355	266,107	36,823	453,285
Depreciation	-	6,561	21,584	1,712	29,857
Other expenses	-	11,277	-	-	11,277
Total functional expenses	\$ <u>41,496,808</u>	\$ <u>1,672,516</u>	\$ <u>1,480,677</u>	\$ <u>532,357</u>	\$ <u>45,182,358</u>

For the Year Ended December 31, 2020

	<u>Program Services</u>		<u>Supporting Services</u>		<u>Total</u>
	<u>Net Grants awarded and programs</u>	<u>Other program expenses</u>	<u>Management & general</u>	<u>Development & fundraising</u>	
Grants awarded and programs	\$ 48,362,466	\$ -	\$ -	\$ -	\$ 48,362,466
Personnel	-	1,191,396	905,362	437,774	2,534,532
Dues and staff development	-	41,331	23,248	9,538	74,117
Consultants – program and other	-	38,588	47,623	-	86,211
Public relations and community education	-	32,988	28,208	14,353	75,549
Professional fees	-	-	74,316	-	74,316
Office and occupancy	-	166,690	264,703	42,918	474,311
Depreciation	-	5,916	21,021	1,713	28,650
Other expenses	-	10,114	-	-	10,114
Total functional expenses	\$ <u>48,362,466</u>	\$ <u>1,487,023</u>	\$ <u>1,364,481</u>	\$ <u>506,296</u>	\$ <u>51,720,266</u>

The accompanying notes are an integral part of these financial statements.

THE COMMUNITY FOUNDATION FOR NORTHEAST FLORIDA, INC.
STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED December 31, 2021 and 2020

	<u>2021</u>	<u>2020</u>
<u>Cash flows from operating activities</u>		
Change in net assets	\$ 78,023,342	\$ 73,003,576
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation	29,857	28,650
Net realized and unrealized gain on investments	(58,295,671)	(60,774,813)
Net realized loss on fixed asset disposal	2,572	-
Contribution of securities & other assets	(33,672,609)	(24,358,061)
Proceeds from sale of contributed securities	14,230,498	16,157,211
Change in operating assets and liabilities:		
Pledges receivable	77,555	150,490
Bequests receivable	(1,365,263)	1,958,161
Receivables under split-interest agreements	469,888	(1,056,963)
Other receivables	(98,943)	(91,254)
Cash surrender value of life insurance	(737)	15,096
Prepaid expenses	(1,385)	23,719
Accounts payable and accrued liabilities	185,287	62,483
Grants payable	(2,783,458)	(8,072,990)
Gift annuities payable	(23,960)	(30,379)
Funds held as agency endowments	4,643,793	1,927,895
Net cash provided by (used for) operating activities	<u>1,420,766</u>	<u>(1,057,179)</u>
<u>Cash flows from investing activities</u>		
Purchases of investments	(124,853,222)	(130,224,886)
Proceeds from sale and maturity of investments	118,434,522	146,465,057
Purchase of furniture and equipment	(12,524)	(42,459)
Net cash (used for) provided by investing activities	<u>(6,431,224)</u>	<u>16,197,712</u>
Net change in cash and cash equivalents	(5,010,458)	15,140,533
Cash and cash equivalents, beginning of year	<u>50,124,408</u>	<u>34,983,875</u>
Cash and cash equivalents, end of year	<u>\$ 45,113,950</u>	<u>\$ 50,124,408</u>

The accompanying notes are an integral part of these financial statements.

THE COMMUNITY FOUNDATION FOR NORTHEAST FLORIDA, INC.
NOTES TO FINANCIAL STATEMENTS
December 31, 2021 and 2020

1. NATURE OF ACTIVITIES

The Community Foundation for Northeast Florida, Inc. (the “Foundation”) is a Florida nonprofit organization. It operates as a family of component funds established by donors. All the Foundation’s funds represent gifts of capital from individuals, families, corporations, trusts, private foundations, and other not-for-profit organizations. The Foundation serves its donors in many ways, from ensuring the efficient processing of grant recommendations to structuring complex, multi-year philanthropic initiatives. The Foundation uses its local knowledge and philanthropic leadership to improve the quality of life in the community and, in so doing, demonstrates its capacity and ability to fulfill donor intent and be a good steward of all its resources.

2. SIGNIFICANT ACCOUNTING PRINCIPLES

Basis of Accounting – The Foundation prepares its financial statements in accordance with generally accepted accounting principles. This basis of accounting involves the application of accrual accounting; consequently, revenues and gains are recognized when earned, and expenses and losses are recognized when incurred.

Financial Statement Presentation – In accordance with the *Not-for-Profit Entities* Topic 958 of the Financial Accounting Standards Board (“FASB”) Accounting Standards Codification (“ASC”) the Foundation reports information regarding its financial position and activities according to the existence or absence of donor-imposed restrictions.

- Net assets without donor restrictions represent funds available for grants and expenses which are not otherwise limited by donor restrictions.
- Net assets with donor restrictions consist of contributed funds subject to specific donor-imposed restrictions contingent upon specific performance of a future event or a specific passage of time.

FASB ASC (ASC 958-205-45-28) further provides guidance for the net asset classification of donor-restricted endowment funds for a not-for-profit organization that is subject to a state enacted version of the *Uniform Prudent Management of Institutional Funds Act of 2006* (“UPMIFA”) and provides for enhanced disclosures about endowment funds (both donor-restricted endowment funds and board-designated endowment funds). The Foundation has determined its net assets do not meet the definition of endowment under UPMIFA, as adopted in the State of Florida.

The Foundation enters into individual agreements with donors to reflect the types of funds to be created and the purposes for which the contributions are intended. Pursuant to the Foundation’s articles of incorporation and by-laws, the Board of Trustees (the “Board”) has the power to modify any restriction or condition on distribution of funds for any specified charitable purposes or to specified organizations, if in the sole judgment of the Board of Trustees (without the necessity of the approval of any custodian or agent), such restriction or condition becomes, in effect unnecessary, incapable of fulfillment, or inconsistent with the charitable needs of the community. As a result of this “variance power,” the Foundation has no assets that are permanently restricted. Net assets encumbered by a time stipulation are *with donor restrictions* as explained below.

The Foundation’s assets consist of more than 659 component funds established by donors for a variety of purposes. The Board has designated the assets as follows:

Without donor restrictions:

Endowment: Board-designated endowed assets include all contributions contributed to the Foundation with the intention of the donor that the assets remain in perpetuity with the Foundation. The Board intends to spend from these assets only an amount allowable under its spending policy. The spending policy is established and maintained by the Board at a level consistent with the donors’ intention for assets to remain in perpetuity.

Available for grantmaking: Available for grantmaking assets include all non-endowed funds and that portion of endowed funds determined under the Foundation's spending policy to be available for grants.

Operating: Operating assets include all assets available to provide for Foundation support services and to produce income to offset administrative and operating expenses.

With donor restrictions are as follows:

Restricted to the passage of time: In accordance with *Not-for-Profit Revenue Recognition* Topic of the FASB ASC 958, contributions received as well as collectible unconditional promises to give are recognized in the period received. Contributions with donor-stipulated time restrictions are reported as revenues with donor restrictions. When the time restrictions expire, net assets with donor restrictions are released to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

See Note 11, Net Asset Classification.

Cash and Cash Equivalents – Cash and cash equivalents include checking accounts, savings accounts, money market accounts and certificates of deposit, except for those managed as part of investment management strategies.

Investments – Investments are reported in the financial statements as *short-term investments*, those available to liquidate for grants and expenses within the next twelve months, and *long-term investments*. The Foundation maintains multiple investment pools with unique investment time horizons and risk profiles. Each donor fund is maintained on a daily transaction basis, and earnings from the pools are allocated quarterly to each fund, based on their average daily balance within the pool. The Foundation's investment pools are advised by outside advisors and managed by outside investment managers who invest according to the Foundation's *Investment and Spending Policy for Investment Program* adopted by the Board and overseen by the Foundation's Investment Committee.

Investments are stated at fair value based upon published quotations in the case of marketable securities and estimated fair value, obtained from general partners in certain circumstances for nonmarketable securities. Nonmarketable securities valued at estimated fair value represent 27.3% and 25.0% of the Foundation's assets at December 31, 2021 and 2020, respectively.

Valuation of Investments – The Foundation adopted *Fair Value Measurements and Disclosures* Topic of the FASB ASC 820 (FASB ASC 820), which defines fair value, establishes a framework for measuring fair value under generally accepted accounting principles and expands disclosure about fair value measurements.

Program Related Investment Loans – The Foundation originates below-market rate loans (PRI Loans) in furtherance of its philanthropic mission. Two PRI Loans are outstanding, stated at cost of \$1,200,000 and \$810,738, with maturities in 2024, or upon the occurrence of certain events. Management has reviewed the collectability of these PRI Loans and has determined an allowance for impairment is not necessary as of December 31, 2021.

Receivables under Split-Interest Agreements – Contributions receivable from charitable trusts are adjusted annually to fair value, and any gain or loss is reflected in the statement of activities as a change in the value of split-interest agreements. In accordance with accounting guidance on split-interest agreements, the Foundation revalues the receivables annually based on changes in the value of the trusts' assets, the discount rate assumption, and the applicable actuarial assumptions.

Furniture and Equipment – Furniture and equipment are carried at cost. The Foundation capitalizes all expenditures for furniture and equipment of \$500 and up. Depreciation is computed using the straight-line method over the estimated useful life of the respective assets (average of 5 years).

Revenue Recognition - Contributions are recognized when cash, other assets, an unconditional promise to give, or notification of a beneficial interest is received. Conditional promises to give are not recognized until the conditions on which they depend have been substantially met or the donor has explicitly released the restriction.

Administrative Fees – The Foundation charges component funds an administrative fee for managing and administering

certain assets during the year. Administrative fees transferred from component funds for support services in 2021 and 2020 were \$3,267,587 and \$2,977,696, respectively. These fees are eliminated in the accompanying financial statements.

Functional Expenses – Functional expenses are those expenses incurred by the Foundation in the accomplishment of its stated mission. They can further be categorized as follows:

- Program services, including awarded grants, services to other non-profits, philanthropic leadership, and civic leadership;
- Development and fundraising, including originating and maintaining relationships with donors; and
- Management and general, including expenses that benefit the Foundation as an entity and the management and accounting for funds.

The cost of providing the various programs and supporting services have been summarized on a functional basis in the Statements of Activities and Statements of Functional Expenses. These statements report expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. Personnel expenses are allocated based on estimate of time and effort; occupancy expenses are allocated based on square footage.

Concentrations of Credit and Market Risk – Financial instruments that potentially expose the Foundation to concentrations of credit and market risk consist primarily of cash equivalents and investments. Cash equivalents are maintained at high-quality financial institutions and no losses have been experienced. The Foundation’s investments do not represent significant concentrations of market risks in as much as the Foundation’s investment portfolio is adequately diversified.

Income Taxes – The Foundation is a corporate-form community foundation and qualifies as a tax-exempt public foundation under Section 501(c)(3) of the Internal Revenue Code, exempt from taxes on income other than unrelated business income. Unrelated business income results from investments, on which projected unrelated business income tax is \$0. Accordingly, there is no accrual for income taxes.

Use of Estimates – The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Reclassifications - Certain reclassifications were made to prior year balances to conform with current year presentation.

New Accounting Pronouncement – In February 2016, the FASB issued Accounting Standards Update ASU 2016-02, *Leases (Topic 842)*. The update requires lessees to recognize lease assets and lease liabilities on the statement of financial position for all leases with terms longer than 12 months. Leases will be classified as either finance or operating, with classification affecting the pattern of expense recognition in the statements of activities. For nonpublic entities, the standard is effective for fiscal years beginning after December 15, 2021. The Foundation is currently evaluating the impact of this ASU on its Financial reporting.

In September 2020, the FASB issued Accounting Standards Update ASU 2020-07, *Not-For-Profit Entities (Topic 958) – Presentation and Disclosures by Not-For-Profit Entities for Contributed Nonfinancial Assets*. This change in accounting principal is effective for fiscal years beginning after June 15, 2021. The Foundation is currently evaluating the impact of this ASU on its Financial reporting.

Subsequent Events – In accordance with accounting standards, management has evaluated subsequent events through, May 26, 2022, the date financial statements were available to be issued. No subsequent events occurring after this date have been evaluated for inclusion in these financial statements.

3. INVESTMENT AND SPENDING POLICY FOR ENDOWMENT

The Foundation’s long-term investment objective for its Endowment is to generate total returns that are sufficient to preserve and enhance the real, inflation-adjusted grantmaking power of its Endowment.

In pursuing this objective, the Foundation endeavors to achieve total returns in its Endowment that, over time, are better than their relevant market averages, while maintaining acceptable levels of risk and liquidity. The Foundation does not expect that in every year this investment objective will necessarily be achieved. The Foundation will normally measure whether it has achieved this objective over a rolling five-year period.

While there cannot be complete assurance that the investment objective will be realized, the Board and Investment Committee believe that the likelihood of realization is enhanced by diversifying Investment Pool investments among several asset classes.

The spending policy determines the aggregate distributions from endowed funds for grantmaking and administrative expenses in a given year (the “Spendable Amount”). For 2021, the Spendable Amount was limited to that amount determined by multiplying five percent (5%) times a trailing 20-quarter average of the fair value of endowment assets as of September 30 of the previous year; provided, however, that the Spendable Amount would in no case exceed five percent (5%), nor be less than three (3%), of the fair value of endowment assets as of that date.

4. LIQUIDITY

Financial assets available for grants and other expenses within one year of the statements of financial position date comprise the following:

	<u>December 31,</u>	
	<u>2021</u>	<u>2020</u>
Cash and cash equivalents	\$ 46,214,072	\$ 51,135,533
Accounts receivable and other assets	3,217,135	1,121,753
Short-term investments	100,251,169	82,237,050
Long-term investments made available for current use	17,648,000	15,546,781
Split-interest agreements made available for current use	303,000	268,605
	<u>\$ 167,633,376</u>	<u>\$ 150,309,722</u>

As described in Note 3, the Foundation’s board-designated endowments are subject to an annual spend rate of 5.0%. A Spendable amount of \$17,648,000 will be made available for grantmaking and administrative expenses from these endowments within the next 12 months. Distributions of \$303,000 from split-interest agreements will also be made available for grantmaking within the next 12 months.

As part of the Foundation’s liquidity management, it has a policy to structure its financial assets to be available as its awarded grants, general expenditures, liabilities, and other obligations become due. The Foundation invests cash in excess of daily requirements in money market accounts, certificates of deposit, treasuries, and short-term investments.

Endowed assets are pooled for investment, with liquidity managed through the pool’s target allocation to illiquid investments and periodic review of current illiquidity and projected total exposure to managers with lock-up provisions.

5. INVESTMENTS

Investments are reported in the financial statements as Short-term investments, those available to liquidate for grants and expenses within the next twelve months, are \$100,251,169 and \$82,237,050 at December 31, 2021 and 2020, respectively. Long-term investments are \$456,379,033 and \$397,758,274 at December 31, 2021 and 2020, respectively. Collectively, these investments include:

	<u>December 31,</u>	
	<u>2021</u>	<u>2020</u>
Cash held for investment		
Money market accounts/cash in transit	\$ 30,781,646	\$ 24,031,062
Equity securities		
Domestic equities	216,007,476	174,123,963
International equities	144,425,497	140,520,130
Private equity funds	27,245,510	21,308,968
Debt securities		
U.S. fixed income and government securities	77,305,088	60,392,533
Global fixed income funds	12,041,627	15,608,562
Other		
Absolute return long/short funds and covered calls	19,325,040	21,922,929
Absolute return multi- strategy funds	12,751,354	9,400,636
Real asset funds	16,746,964	12,686,541
Total Investments	\$ <u>556,630,202</u>	\$ <u>479,995,324</u>

6. FAIR VALUE MEASUREMENT

The Foundation's investments are reported at fair value in accordance with FASB ASC 820, which defines fair value, establishes a framework for measuring fair value, and requires disclosures about fair value measurements.

In accordance with this accounting standard, fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. This standard also established a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value.

FASB ASC 820 establishes a three-tier hierarchy to classify fair value measurements for disclosure purposes. Investments are classified as follows:

- Level I: Values are measured using quoted prices in active markets for identical investments. Investments generally included in this category are listed securities. The Foundation's investments in money market, equity, debt, real asset, and absolute return mutual funds and publicly traded REITs are valued at the daily closing price as reported by the fund. These funds are required to publish their daily net asset value ("NAV") which is the price at which units can be traded at the measurement date. Publicly traded equity securities are valued at the closing price in the active market in which the individual securities are traded.
- Level II: Values are measured using other significant observable inputs, such as quoted prices for similar assets or liabilities or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities. Investments generally included in this category are debt securities held in separately managed accounts. These securities are valued using valuations provided by pricing services, which determines valuations using methods based upon market transactions for comparable securities and various relationships between securities which are generally recognized by institutional traders.

- Level III: Values are measured using significant unobservable inputs that are supported by little or no market activity. Investments generally included in this category are limited partnership and corporate interests in public and private securities, real assets, and absolute return funds measured at fair value using NAV per share. Interest in perpetual trust is valued based on the underlying assets of the trust, including mutual funds and publicly traded equity and debt securities. Real estate is valued at appraised land value.

Investments in closely held entities include investment corporation/trust and real estate limited partnerships/corporation. Investment corporation is a family financial, investment, and administrative services corporation, valued at net asset value, less applied discounts for minority ownership of 10% and lack of marketability of 31% for years 2021 and 2020. Trust is valued based on the sole underlying asset of the trust, a note receivable. Real estate limited partnerships/corporation are valued at appraised value, less applied discounts for minority ownership of 15% and lack of marketability of 10% for years 2021 and 2020. Receivables under split-interest agreements are valued based on the underlying assets of the trusts, including mutual funds and publicly traded equity and debt securities, discounted to present value of the expected future cash flow payments as discussed in Note 8.

The fair market value of each asset and liability in the table below was measured using FASB ASC 820 input guidance and valuation techniques. The following table sets forth carrying amounts and estimated fair values of assets and liabilities measured and recorded at fair value on a recurring basis at December 31, 2021.

	<u>Total fair value</u>	<u>Level I</u>	<u>Level II</u>	<u>Level III</u>
Investments				
Cash held for investment:				
Money market accounts/cash in transit	\$ 30,781,645	\$ 30,781,645	\$ -	\$ -
Publicly traded equity:				
Mutual funds	195,205,279	195,205,279	-	-
Separately managed accounts	80,038,822	80,038,822	-	-
Debt securities:				
Mutual funds	32,198,601	32,113,158	85,443	-
Separately managed accounts	45,191,929	18,946,016	26,245,913	-
Real assets:				
Mutual funds/REIT	3,204,711	3,204,711	-	-
Absolute return funds:				
Mutual fund multi-strategy	2,914,953	2,914,953	-	-
<i>Limited liability partnerships/corporations measured at net asset value (1):</i>				
Publicly traded equity	85,188,873	-	-	-
Debt securities	11,956,184	-	-	-
Private equity	27,245,511	-	-	-
Private real assets	13,542,253	-	-	-
Absolute return long/short				
Funds	18,992,666	-	-	-
Absolute return multi-strategy				
Funds	10,168,775	-	-	-
Subtotal investments	<u>556,630,202</u>	<u>363,204,584</u>	<u>26,331,356</u>	<u>-</u>
Other assets				
Program related Investment loans	2,010,738	-	2,010,738	-
Interest in perpetual trust	739,832	-	739,832	-
Real estate	470,612	-	470,612	-
Investments in closely held entities:				
Investment corporation/trust	247,624	-	-	247,624
Real estate limited liability partnerships/corporation	14,159,528	-	-	14,159,528
Receivables under split-interest agreements	6,574,866	-	-	6,574,866
Total assets measured at fair value	<u>\$ 580,833,402</u>	<u>\$ 363,204,584</u>	<u>\$ 29,552,538</u>	<u>\$ 20,982,018</u>
Liabilities:				
Payables under gift annuities	<u>\$ 639,975</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 639,975</u>

(1) Certain investments that are measured at fair value using the net asset value per share (or its equivalent) practical expedient have not been categorized in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statement of financial position.

The fair market value of each asset and liability in the table below was measured using FASB ASC 820 input guidance and valuation techniques. The following table sets forth carrying amounts and estimated fair values of assets and liabilities measured and recorded at fair value on a recurring basis at December 31, 2020.

	<u>Total fair value</u>	<u>Level I</u>	<u>Level II</u>	<u>Level III</u>
Investments				
Cash held for investment:				
Money market accounts/cash in transit	\$ 24,031,062	\$ 24,031,062	\$ -	\$ -
Publicly traded equity:				
Mutual funds	181,611,026	181,611,026	-	-
Separately managed accounts	62,818,152	62,818,152	-	-
Debt securities:				
Mutual funds	24,618,390	24,618,390	-	-
Separately managed accounts	35,774,143	16,446,116	19,328,027	-
Real assets:				
Mutual funds/REIT	3,212,090	3,212,090	-	-
Absolute return funds:				
Mutual fund multi-strategy	1,904,801	1,904,801	-	-
<i>Limited liability partnerships/corporations measured at net asset value (1):</i>				
Publicly traded equity	70,214,915	-	-	-
Debt securities	15,608,562	-	-	-
Private equity	21,308,968	-	-	-
Private real assets	9,474,451	-	-	-
Absolute return long/short				
Funds	21,583,487	-	-	-
Absolute return multi-strategy				
Funds	7,835,277	-	-	-
Subtotal investments	<u>479,995,324</u>	<u>314,641,637</u>	<u>19,328,027</u>	<u>-</u>
Other assets				
Program related Investment loans	1,000,000	-	1,000,000	-
Interest in perpetual trust	977,796	-	977,796	-
Real estate	470,612	-	470,612	-
Investments in closely held entities:				
Investment corporation/trust	8,287,429	-	-	8,287,429
Receivables under split-interest agreements	7,044,754	-	-	7,044,754
Total assets measured at fair value	<u>\$ 497,775,915</u>	<u>\$ 314,641,637</u>	<u>\$ 21,776,435</u>	<u>\$ 15,332,183</u>
Liabilities:				
Payables under gift annuities	<u>\$ 663,935</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 663,935</u>

(1) Certain investments that are measured at fair value using the net asset value per share (or its equivalent) practical expedient have not been categorized in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statement of financial position.

The following is a reconciliation of the beginning and ending balances of recurring fair value measurements recognized in the accompanying balance sheet using significant unobservable (Level III) inputs:

	Investments in Closely Held Entities	Receivables under Split-interest Agreements	Payables under Gift Annuities
	<u> </u>	<u> </u>	<u> </u>
Balance as of December 31, 2019	\$ 7,387,941	\$ 5,987,791	\$ 694,315
Net investment earnings	1,394,159	–	–
Change in value	–	1,298,029	34,365
Net purchases/contributions and sales/redemptions	<u>(494,671)</u>	<u>(241,066)</u>	<u>(64,745)</u>
Balance as of December 31, 2020	8,287,429	7,044,754	663,935
Net investment earnings	–	–	–
Change in value	507,210	1,290,110	(36,234)
Net purchases/contributions and sales/redemptions	<u>5,612,513</u>	<u>(1,759,998)</u>	<u>12,274</u>
Balance as of December 31, 2021	<u>\$ 14,407,152</u>	<u>\$ 6,574,866</u>	<u>\$ 639,975</u>

In accordance with FASB ASC 820, the following information is provided for investments that are measured at fair value using net asset value per share as a practical expedient as of December 31, 2021. This is provided to enable users of financial statements to understand the nature and risk of the Foundation's investments by major category and whether the investments are probable of being sold at amounts different from net asset value per share or ownership interest in partners' capital.

	Fair value	Unfunded commitments	Redemption frequency	Redemption notice period
Publicly traded equity (a)	\$ 85,188,873	\$ -	monthly to annual	5 – 90 days
Debt securities (b)	11,956,184	-	monthly to bi-monthly	5 – 30 days
Private equity (c)	27,245,510	14,588,308	see below	see below
Private real assets (d)	13,542,253	2,942,635	see below	see below
Absolute return long/short funds (e)	18,992,666	-	quarterly to annual	30 – 65 days
Absolute return multi-strategy funds (f)	<u>10,168,775</u>	<u>-</u>	quarterly to semi-annual	65 – 95 days
Total	\$ <u>167,094,261</u>	\$ <u>17,530,943</u>		

(a) Publicly traded equity represents twelve funds that invest in global publicly traded equities, formed as domestic or offshore limited liability partnerships/corporations; 69% has monthly liquidity, 22% quarterly liquidity, 4% semi-annual liquidity, 5% annual liquidity.

(b) Debt securities represents two funds that invest in global investment grade fixed income (49%) and senior secured, floating rate assets and secured bonds (51%). Investments are formed as domestic limited liability partnerships; 51% has monthly liquidity, 49% bi-monthly.

(c) Private equity represents twenty-four private equity primary and secondary funds, formed as domestic or offshore limited liability partnerships/corporations. These direct funds and funds of funds pursue a broad range of strategies across the spectrum of the private equity market, including venture capital, leveraged buyouts, growth financing, mezzanine financing, distressed, and special situations. 6% has quarterly liquidity, 94% of these investments cannot be redeemed; distributions are received through the liquidation of underlying assets of the funds, which is estimated to occur over the next 1 to 13 years, at which time the funds will terminate.

(d) Private real assets represent five natural resource funds, and six real estate funds, formed as domestic or offshore limited liability partnerships or real estate investment trusts. These natural resource direct funds and funds of funds (65%) invest primarily in timberland, agriculture, crude oil, and natural gas production, with a focus on reserve-oriented strategies; the real estate funds (35%) invest primarily in domestic and European multifamily, industrial, and office properties. 91% of these investments cannot be redeemed; distributions are received through the liquidation of underlying assets of the funds, which is estimated to occur over the next 1 to 10 years, at which time the funds will terminate; 9% can be redeemed monthly or quarterly.

(e) Absolute return long/short funds represent seven absolute return funds, including direct funds and funds of funds, formed as domestic or offshore limited liability companies/partnerships; 75% has quarterly liquidity, 25% annual liquidity. These funds invest both long and short in either exclusively U.S. or global equity markets and seek to preserve capital and generate positive absolute returns regardless of market direction.

(f) Absolute return multi-strategy funds represent three absolute return funds, including direct funds and funds of funds, formed as domestic and offshore limited liability companies/partnerships; 60% has quarterly liquidity and 40% semi-annual liquidity. These funds are diversified across virtually all absolute return fund strategies, and seek to generate stable, long-term returns with low volatility and low correlation to traditional investments.

In accordance with FASB ASC 820, the following information is provided for investments that are measured at fair value using net asset value per share as a practical expedient as of December 31, 2020. This is provided to enable users of financial statements to understand the nature and risk of the Foundation's investments by major category and whether the investments are probable of being sold at amounts different from net asset value per share or ownership interest in partners' capital.

	Fair value	Unfunded commitments	Redemption frequency	Redemption notice period
Publicly traded equity (a)	\$ 70,214,915	\$ -	monthly to annual	5 – 90 days
Debt securities (b)	15,608,562	-	monthly to quarterly	5 – 65 days
Private equity (c)	21,308,968	10,452,736	see below	see below
Private real assets (d)	9,474,452	2,248,025	see below	see below
Absolute return long/short funds (e)	21,583,487	-	quarterly to annual	60 – 75 days
Absolute return multi-strategy funds (f)	<u>7,835,276</u>	<u>-</u>	quarterly to semi-annual	65 – 95 days
Total	\$ <u>146,025,660</u>	\$ <u>12,700,761</u>		

(a) Publicly traded equity represents ten funds that invest in global publicly traded equities, formed as domestic or offshore limited liability partnerships/corporations; 70% has monthly liquidity, 17% quarterly liquidity, 7% semi-annual liquidity, 6% annual liquidity.

(b) Debt securities represents four funds that invest in investment grade fixed income (34%), senior secured, floating rate assets and secured bonds (30%), World Bank issued bonds (34%), and a broad range real estate debt (2%). Investments are formed as domestic or offshore limited liability partnerships/corporations or closed-end fund; 98% has monthly liquidity, 2% quarterly.

(c) Private equity represents twenty-two private equity primary and secondary funds, formed as domestic or offshore limited liability partnerships/corporations. These direct funds and funds of funds pursue a broad range of strategies across the spectrum of the private equity market, including venture capital, leveraged buyouts, growth financing, mezzanine financing, distressed, and special situations. 100% of these investments cannot be redeemed; distributions are received through the liquidation of underlying assets of the funds, which is estimated to occur over the next 1 to 12 years, at which time the funds will terminate.

(d) Private real assets represent five natural resource funds, and four real estate funds, formed as domestic or offshore limited liability partnerships. These natural resource direct funds and funds of funds (66%) invest primarily in timberland, agriculture, crude oil, and natural gas production, with a focus on reserve-oriented strategies; the real estate funds (34%) invest primarily in domestic and European multifamily, industrial, and office properties. 95% of these investments cannot be redeemed; distributions are received through the liquidation of underlying assets of the funds, which is estimated to occur over the next 1 to 10 years, at which time the funds will terminate; 5% can be redeemed monthly or quarterly.

(e) Absolute return long/short funds represent seven absolute return funds, including direct funds and funds of funds, formed as domestic or offshore limited liability companies/partnerships; 49% has quarterly liquidity, 31% annual liquidity, and 20% has a lock-up period that expires in 2021. These funds invest both long and short in either exclusively U.S. or global equity markets and seek to preserve capital and generate positive absolute returns regardless of market direction.

(f) Absolute return multi-strategy funds represent three absolute return funds, including direct funds and funds of funds, formed as domestic and offshore limited liability companies/partnerships; 54% has quarterly liquidity and 46% semi-annual liquidity. These funds are diversified across virtually all absolute return fund strategies, and seek to generate stable, long-term returns with low volatility and low correlation to traditional investments.

7. PROMISES TO GIVE

Unconditional promises to give are reported in the accompanying financial statements as a component of net assets with donor restrictions, carried at their net present value discounted using an average discount rate of 0.52% and 0.16% at December 31, 2021 and 2020, respectively.

Promises to give are summarized as follows:

	<u>December 31,</u>	
	<u>2021</u>	<u>2020</u>
Receivable in less than one year	\$ 185,894	\$ 221,967
Receivable in one to five years	93,397	134,879
Total promises to give	<u>279,291</u>	<u>356,846</u>
Less: present value discount	-	-
Promise to give, net	<u>\$ 279,291</u>	<u>\$ 356,846</u>

An allowance for uncollectible promises to give is provided when, in the opinion of management, collection of pledges is considered doubtful based on such factors as historical losses, existing economic conditions, and the financial stability of its donors. For December 31, 2021 and 2020, no allowance for uncollectible promises to give were recorded.

8. RECEIVABLES UNDER SPLIT-INTEREST AGREEMENTS

The Foundation is a beneficiary of certain charitable lead trusts and charitable remainder trusts, which are known as split-interest agreements. Portions of these trusts are to be paid to the Foundation at specified times in the future or upon the death of certain other beneficiaries. The Foundation is not the trustee for these split-interest agreements, and it does not have any control over the related trust assets.

Receivables from split-interest agreements represent the estimated net present value of the Foundation's interest in various irrevocable trusts held by third parties. The net present value of these receivables was determined using estimated investment returns consistent with the composition of the asset portfolios, single or joint life expectancies from IRS tables, and discount rates ranging from 1.26 to 1.90% represented by the rate on risk-free monetary assets with maturities that coincide with the agreements. On an annual basis, the Foundation revalues the receivables based on changes in the value of the trusts' assets and these assumptions. Revaluation adjustments are reported in the statement of activities as changes in the value of split-interest agreements. The balance of these receivables at December 31, 2021 and 2020 was \$6,574,866 and \$7,044,754, respectively. These receivables are classified as a component of net assets with donor restrictions until the future cash flows are received.

9. FURNITURE AND EQUIPMENT

Furniture and equipment consist of the following:

	<u>December 31,</u>	
	<u>2021</u>	<u>2020</u>
Furniture and equipment, at cost	\$ 659,676	\$ 687,869
Less accumulated depreciation	(595,839)	(604,127)
Furniture and equipment, net	<u>\$ 63,837</u>	<u>\$ 83,742</u>

Depreciation expense was \$29,857 and \$28,650 for the years ended December 31, 2021 and 2020, respectively.

10. FUNDS HELD AS AGENCY ENDOWMENTS

Accounting standards address transactions for which the Foundation accepts a contribution from a donor and agrees to transfer those assets, the net return on investment of those assets, or both, to a not-for-profit organization that is specified by the donor. Specifically, if a not-for-profit organization establishes a fund at a community foundation with its own assets and specifies itself as the beneficiary of that fund, the community foundation must account for the transfer of such assets as a liability. The Foundation refers to such funds as agency endowments.

The Foundation maintains variance power and legal ownership of agency endowments, and as such continues to report these endowed funds as assets of the Foundation. However, in accordance with *Not-for-Profit Revenue Recognition* Topic of the FASB ASC 958, a liability has been established for the fair value of the funds, which is generally equivalent to the present value of future payments expected to be made to the not-for-profit organizations.

At December 31, 2021 and 2020, the Foundation was the owner of 50 and 56 agency endowment funds, respectively, with combined fair values of \$20,264,088 and \$15,620,295, which are presented as a liability in the Foundation's statement of financial position. Financial activity related to these funds for the years ended December 31, 2021 and 2020 are excluded from the Foundation's statements of activities. The following table summarizes activity in such funds during the years ended:

	<u>December 31,</u>	
	<u>2021</u>	<u>2020</u>
Agency Endowment fund balances at January 1	\$ 15,620,295	\$ 13,692,400
Gifts	2,714,073	265,624
Net return on investments	2,516,637	2,146,348
Grants	(459,262)	(376,005)
Support for Foundation services & other fund expenses	(127,655)	(108,072)
Agency Endowment fund balances at December 31	<u>\$ 20,264,088</u>	<u>\$ 15,620,295</u>

11. NET ASSET CLASSIFICATION

Endowment net assets by fund type are as follows:

	<u>2021</u>	<u>December 31,</u> <u>2020</u>
Donor designated endowment funds	\$ <u> —</u>	\$ <u> —</u>
Board designated endowment funds:		
Advised and designated	361,178,376	323,592,614
Discretionary	62,370,050	55,186,545
Operating	10,229,440	8,993,987
Affiliate	4,635,017	4,165,497
Subtotal	<u>438,412,883</u>	<u>391,938,643</u>
Total endowment funds	\$ <u>438,412,883</u>	\$ <u>391,938,643</u>

None of the Foundation’s funds restricted to the passage of time are endowment funds.

Changes in Endowment Net Assets are as follows:

	<u>2021</u>	<u>December 31,</u> <u>2020</u>
Endowment net assets at January 1	\$ <u>391,938,643</u>	\$ <u>332,389,829</u>
Net investment earnings	49,071,170	56,516,950
Contributions	12,359,288	16,350,263
Amounts appropriated for expenditure	(14,940,197)	(13,301,477)
Other changes	<u>(16,021)</u>	<u>(16,922)</u>
Change in endowment	<u>46,474,240</u>	<u>59,548,814</u>
Endowment net assets at December 31	\$ <u>438,412,883</u>	\$ <u>391,938,643</u>

Total Net Assets by Fund Type as of December 31, 2021 are as follows:

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Totals</u>
Endowment funds	\$ 438,412,883	\$ -	\$ 438,412,883
Nonendowed funds:			
Advised and designated	152,370,964	279,291	152,650,255
Discretionary	3,332,950	-	3,332,950
Operating	2,997,295	55,000	3,052,295
Affiliate	200,557	-	200,557
Subtotal	<u>158,901,766</u>	<u>334,291</u>	<u>159,236,057</u>
Receivables under split-interest agreements and gift annuities	<u>-</u>	<u>7,177,569</u>	<u>7,177,569</u>
Total net assets by fund type as of			
December 31, 2021	\$ <u>597,314,649</u>	\$ <u>7,511,860</u>	\$ <u>604,826,509</u>

Total Net Assets by Fund Type as of December 31, 2020 are as follows:

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Totals</u>
Endowment funds	\$ 391,938,643	\$ -	\$ 391,938,643
Nonendowed funds:			
Advised and designated	123,150,336	356,845	123,507,181
Discretionary	682,438	-	682,438
Operating	2,280,178	55,000	2,335,178
Affiliate	750,517	-	750,517
Subtotal	<u>126,863,469</u>	<u>411,845</u>	<u>127,275,314</u>
Receivables under split-interest agreements and gift annuities	<u>-</u>	<u>7,589,210</u>	<u>7,589,210</u>
Total net assets by fund type as of			
December 31, 2020	\$ <u>518,802,112</u>	\$ <u>8,001,055</u>	\$ <u>526,803,167</u>

12. RETIREMENT PLAN

The Foundation sponsors a defined contribution plan for all eligible employees that provide for employer contributions of up to 10% of eligible compensation to each participant, employee elective salary deferrals, and a related employer match contribution of up to 1% of eligible salary. Total expenses for the years ended December 31, 2021 and 2020 were \$212,137 and \$211,288 respectively.

13. LEASES

The Foundation leases office space under a non-cancelable operating lease with an initial term expiring February 2028.

Future minimum lease payments under this lease as of December 31, 2021 are as follows:

<u>Year ending</u> <u>December 31,</u>	<u>Amounts</u>
2022	\$ 260,481
2023	265,681
2024	270,981
2025	276,465
2026	281,983
Future payments	<u>335,687</u>
	<u>\$ 1,691,278</u>

Lease expense under operating leases totaled \$260,783 and \$257,594 for the years ended December 31, 2021 and 2020, respectively.

14. GRANTS PAYABLE

Grants payable totaling \$4,095,697 (discounted to \$4,062,297) and \$6,869,355 (discounted to \$6,845,755) at December 31, 2021 and 2020, respectively, consisted of approved grant commitments.

Future grants payable based on the specific grant agreements as of December 31, 2021 are as follows:

	<u>Amounts</u>
2022	\$ 2,428,062
2023	788,766
2024	343,000
2025	83,750
2026	<u>452,119</u>
Total grants payable	4,095,697
Less: present value discount	<u>(33,400)</u>
Grants payable, net	<u>\$ 4,062,297</u>

Grants payable are discounted using the year-end risk-free rate for each year grants are payable, which range between 0.19% to 0.70% as of December 31, 2021 and 0.09% to 0.51% as of December 31, 2020.

15. INCOME TAXES

The Foundation is subject to *Accounting for Income Taxes* Topic of the FASB ASC 740 which addresses the determination of whether tax benefits claimed or expected to be claimed on a tax return should be recorded in the financial statements. Under this guidance, the Foundation may recognize the tax benefit from an uncertain tax position only if it is more-likely-than-not that the tax position will be sustained on examination by taxing authorities, based on the technical merits of the position.

Management evaluated the tax positions for the Foundation and concluded that the Foundation had taken no uncertain income tax positions that require adjustments to the financial statements to comply with the provisions of this guidance. The Foundation's *Return of Organization Exempt from Income Tax* (Form 990) and *Exempt Organization Business Income Tax Return* (990-T) for years ended on or after December 31, 2017 remain subject to examination by federal and state taxing authorities.