In fair weather, in good times, when all is calm, we often chafe at the chores that confront us. We know that an ounce of prevention is worth a pound of cure. We know that a stitch in time saves nine. But when it’s sunny outside, no one wants to stay indoors and tend to the mending.

But those who have learned some of life’s tough lessons do just that. They have the foul-weather gear packed even before the storm is visible on the horizon. And 2008 reminded all of us of the wisdom of that practice.

As difficult as the year was – for the Foundation, for our grantees and for our community – we were grateful for the preparations we had made in better times.

Through the careful and thoughtful work of our finance committee, our assets were appropriately allocated, enabling the Foundation to avoid extreme exposure during the market downturn. While the Foundation suffered double-digit losses in its portfolio, its performance remained ahead of key market benchmarks.

Through the careful planning of many of our donors, funds remained available for grantmaking, enabling the Foundation and its donors to come to the aid of local nonprofit organizations during this time of crisis.

Donors established 19 new funds during the year and contributed more than $13 million to the Foundation.

Through the hard work of the trustees and staff, the Foundation was able to maintain lean operations, take steps to reduce costs where necessary and continue to keep operating costs below the benchmark 2% of assets for the year.

All of these things happened because we have been disciplined in our practices through the years. Today, that discipline continues.

We are not mired in the difficulties of today. We are attentive and responsive to the challenges we face but we are looking to the future. We know that now is the time to plan for better times so we will be poised to act when opportunity arises.

There are many storm clouds that remain on the horizon. But we are confident of what lies behind those clouds, and we will be ready to greet the new day.
Stimulating Philanthropy To Build A Better Community

Despite the difficult economic climate of 2008, The Community Foundation in Jacksonville continued to invest for the future, supporting infrastructure, networks and services that can meet community needs both today and tomorrow.

The Foundation seeks to connect those who have philanthropic resources with the organizations and institutions that can use those resources to build a better community. In making these connections, the Foundation both equips donors to follow their personal philanthropic paths, and serves as a community trailblazer, using aggregated philanthropic resources to open new pathways to success.

A foundation’s philanthropic investment often is measured by its grantmaking – and in 2008, the Foundation’s grantmaking was strong: 1,492 grants awarded, valued at $16,298,000.

But for The Community Foundation, grantmaking, in the traditional sense, is not the whole story. The Community Foundation invests its philanthropic dollars to help build networks of people who can work together to address community needs, to infuse those networks with the knowledge that they will need to tackle the challenges they face, and to help them build the infrastructure the community needs to successfully chart a steady course forward.
QUALITY EDUCATION FOR ALL

In 2005, The Community Foundation launched a 10-year initiative to improve the quality of public schooling in Duval County, with a particular emphasis on improving graduation and dropout rates and reducing the achievement gap. The early years were spent building a cadre of community leaders with a deep understanding of the challenges facing public education and identifying the best players and strategies to tackle those challenges.

In 2008, that early work bore fruit on two important fronts: A group of community leaders successfully established the Jacksonville Public Education Fund, giving the community a high-performing local education fund to serve as a permanent resource to drive and monitor public education reform in Duval County. The Fund is led by a diverse board of stakeholders deeply committed to public education and it began its work with $2.9 million in start-up funding, more than 57% of which came directly from The Community Foundation and its current or former trustees.

A network of community institutions and organizations – including the Duval County Public Schools – came together as the Learning to Finish Collaborative, intended to organize and align existing resources, and develop new resources, to help more high school students graduate on time. With funding from the Foundation, the Collaborative completed a comprehensive analysis of middle and high schools students in Duval County that revealed graduation and dropout patterns, identified potential early warnings signs for non-graduates, and assessed the school district’s existing capacity to serve students at risk of not graduating. The research is informing an action plan that the coalition will pursue in 2009.

THE FLORIDA BRAIVE FUND

As a major center of military operations in the Southeast, Jacksonville and Northeast Florida are acutely aware of the enormous, and often unmet, needs of service personnel and their families.

In 2008, The Community Foundation realized a unique opportunity to develop an innovative initiative to help meet those needs.

Working in partnership with two other Florida community foundations, The Community Foundation launched The Florida BrAive Fund as a resource to help meet the needs of Florida military personnel returning from deployment in Afghanistan or Iraq, and their families.

The immediate challenge was not funding -- The BrAive Fund received $15 million in funding through the Iraq and Afghanistan Deployment Impact Fund at the California Community Foundation, with $5 million coming to the Foundation to meet needs in North Florida. The challenge was finding ways to help – identifying those organizations that serve military families, building relationships with them and understanding how they could be best served by additional resources.

The Foundation drew on advisory groups of current and former military personnel, emergency services organizations, and health care and financial support organizations. With their help and expertise, the Florida BrAive Fund was poised to began awarding grants in 2009.
THE SENIOR TO SENIOR FUND

In 2007, a donor to the Foundation envisioned a fund to help senior citizens in crisis and enable them to continue living independently. The donor’s generous contribution made this vision a reality, establishing the Senior To Senior Fund. Four other donors also made contributions, doubling the original size of the fund. During 2008, 105 seniors received help with minor home repairs, medical needs, family crisis support and other emergency needs through grants from the Senior to Senior Fund, administered by ElderSource.

While conducting research prior to establishing the fund, Foundation staff identified many community agencies serving seniors and saw the specific needs of the sector. Foundation staff convened representatives of these agencies to learn how to better support their work. The participants recognized the benefits of learning about each other and exploring coordination and collaboration opportunities. The Foundation took the lead and initiated the Senior Roundtable.

The Senior Roundtable brings together agency representatives to discuss common issues and identify solutions. With more than 35 senior-serving agency members participating, the Senior Roundtable provides a forum to build bridges between organizations and find ways to better serve the community’s senior citizens.

THE COMMUNITY SAFETY NET FUND

As the economy deteriorated in the fourth quarter of 2008, many so-called “safety-net” nonprofits felt the strain of increased demand for services and decreased contributions. This was not only a challenge for the individual nonprofits, it was a challenge for the community: how best to coordinate a response that would benefit the broad safety net and avoid pitting nonprofit against nonprofit in a fight for resources?

Inspired by the Jessie Ball duPont Fund, The Community Foundation launched The Community Safety Net Fund, a resource of emergency funding for those key agencies that provide food, shelter and emergency assistance with utilities and rent for the community’s needy citizens. The goal was to raise $1.5 million in short-term funding, with $1 million of that coming from the Jessie Ball duPont Fund and the balance to be raised from other donors.

The Foundation launched the Community Safety Net Fund at the December meeting of the Donors Forum of Northeast Florida and, within hours, more than $200,000 in additional funding had been pledged. By year end, the Safety Net Fund had raised $397,155 and awarded $175,000 in grants, with fundraising and grantmaking expected to continue through spring 2009.

<table>
<thead>
<tr>
<th>GRANTMAKING BY THE NUMBERS</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of Grants Awarded</td>
<td>1,492</td>
</tr>
<tr>
<td>Value of Grants Awarded</td>
<td>$16,298,000</td>
</tr>
</tbody>
</table>

WHERE GRANT DOLLARS GO

Northeast Florida: 76%
Elsewhere in Florida: 16%
Outside Florida: 8%

<table>
<thead>
<tr>
<th>WHAT GRANT DOLLARS SUPPORT</th>
<th></th>
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<tbody>
<tr>
<td>Education</td>
<td>$4,255,465</td>
</tr>
<tr>
<td>Health</td>
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<tr>
<td>Human Services</td>
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<td>Public Support &amp; Benefit</td>
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<td>Arts &amp; Culture</td>
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<tr>
<td>Environmental &amp; Animal Protection</td>
<td>$285,273</td>
</tr>
<tr>
<td>International</td>
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</tr>
</tbody>
</table>
2008 Grants

The Community Foundation awards grants through both competitive and non-competitive channels. The greatest number of grants are awarded through non-competitive channels, such as donor advised funds, where grant investments are determined by the wishes of the donor or fund advisor. However, the majority of large grants awarded by the Foundation are made through competitive channels, where prospective grantees submit proposals that are reviewed by staff and/or members of a designated grantmaking committee.

Competitive grants awarded by the Foundation in 2008 included: (special funding sources listed in italics)

THE ARTS

$10,000 to the Jacksonville Harmony Show Chorus to purchase new risers for rehearsal and performance venues. Art Ventures Endowment Fund, Harold K. Smith Charitable Fund.

$10,000 to Stage Aurora Theatrical Company, Inc. to hire a part-time financial manager. Art Ventures Endowment Fund, Harold K. Smith Charitable Fund.

$9,550 to the Jacksonville Consortium of African American Artists, to purchase computer equipment and software to enable support of artists and their work. Art Ventures Endowment Fund, J. Shepard, Jr. and Mary Ann Bryan Arts Endowment.

$9,500 to the Atlantic Beach Experimental Theater, to purchase new lighting and sound equipment. Art Ventures Endowment Fund, Harold K. Smith Charitable Fund.

$4,985 to the Amelia Island Chamber Music Festival to reconfigure and strengthen the organization’s data network. Art Ventures Endowment Fund, Harold K. Smith Charitable Fund.

$3,500 to artist Annelies M. Dykgraaf to purchase materials to create new patterns in woodblock printing to produce a series reflective of Africa. J. Shepard, Jr. and Mary Ann Bryan Arts Endowment.

$3,500 to artist Edith Moore Hubert, to record “soothing and calming” piano selections to support her work in the field of arts in health care. Art Ventures Endowment.

$3,500 to artist Anna Morgan McClellan to create, frame, and assemble a CD for a large body of visual mixed media work that features on-site landscape drawings. J. Shepard, Jr. and Mary Ann Bryan Arts Endowment.

$3,500 to artist Bryon Nobles to purchase large glassblowing equipment. J. Shepard, Jr. and Mary Ann Bryan Arts Endowment.

$3,500 to filmmaker Mark Anthony Rivera to create a short film that depicts the importance of positive parental involvement in the education and lives of youth. Art Ventures Endowment Fund, Independent Life Minority Arts Award Fund.

$3,360 to photographer Ingrid Damiani to purchase materials for matting and framing for exhibition 35 large photographs featuring adults and children with special needs and the organizations that support them. Art Ventures Endowment Fund.

CHILDREN

$20,000 to DLC Nurse & Learn, Inc. to enhance existing playgrounds and construct an adaptive play area at its Blanding Boulevard location. Jacksonville Children’s Endowment.

$16,963 to Community Connections of Jacksonville to support a 10-week Voluntary Pre-K / Summer Camp program for 20 homeless preschool children living at four area shelters: the Davis Center, the Sulzbacher Center, Trinity Rescue Mission and First Methodist’s Family Promise. Jacksonville Children’s Endowment.

$7,392 to Salvation Army to purchase curricula for its Child Development Center, which serves up to 125 children, with 25 slots strictly reserved for homeless children. Jacksonville Children’s Endowment.
EDUCATION

$75,063 to multiple grantees to support Quality Education for All, a 10-year initiative of the Foundation to improve the quality of public education in Duval County, Florida.

$10,000 to the FCCJ Foundation to support True North Academy/Urban Education efforts, an educational support program for African American males. Harold K. Smith Charitable Fund, A.D. Davis Family Advised Fund.

NONPROFIT CAPACITY BUILDING

$60,000 to the Nonprofit Center of Northeast Florida to support operations in three areas: building the capacity of the nonprofit sector, developing nonprofit enterprises, and achieving long-term sustainability. Harold K. Smith Charitable Fund.

$40,000 to The DePaul School of Northeast Florida, Inc., a private school for students in grades 1-8 with specific learning disabilities, to help the organization examine its current and potential market niche. Reflective Practice Fund.

$40,000 to Family Support Services, one of 22 lead agencies providing foster care and adoption services for the State of Florida, to help the organization engage in strategic visioning. Reflective Practice Fund.

$40,000 to Grace Episcopal Day School to help the organization engage in strategic planning. The Henry and Lucy Gooding Endowment.

$40,000 to the Jacksonville Zoo and Gardens to help the organization examine its mission and vision, audience and long-term sustainability. Reflective Practice Fund.

$40,000 to the YMCA of Florida’s First Coast to help the organization clarify its mission and articulate outcomes. Reflective Practice Fund.

$39,000 to the Reed Educational Center (National Council of Negro Women) to help the organization examine its operations and its evolution from volunteer-driven to professionally staffed status. Reflective Practice Fund.

$23,000 to BASCA to reflect on their role in serving the severely disabled in Clay County, examine their current organizational structure and staff-to-client ratio, and determine a plan for achieving their vision. Reinhold Family Foundation Fund.

$2,664 to Family Connection of Northeast Florida to develop branding and materials.

$2,500 to the Garden Club of Jacksonville, Inc. to help fund the restoration and framing of historic botanical charts, originally prepared by Ninah Cummer for gardening education. Harold K. Smith Charitable Fund.

$1,500 to Volunteer Jacksonville, Inc., to support board development training. Harold K. Smith Charitable Fund.

$1,000 to the Nonprofit Center of Northeast Florida to support the public release of “Florida’s Nonprofit Sector: An Economic Force,” a study on the economic impact of nonprofits in Florida. Harold K. Smith Charitable Fund.

SAFETY NET SUPPORT

$14,000 to Downtown Ecumenical Services Council, Inc., to provide food and emergency assistance.

$81,000 to I.M. Sulzbacher Center for the Homeless, to provide meals and shelter.

$50,000 to Clara White Mission, Inc. to provide meals.

$30,000 to Community Connections of Jacksonville, Inc., to provide shelter.

SENIORS

$100,000 to ElderSource to support the Senior to Senior Fund, providing emergency services to seniors in need.

$20,000 to Barnabas International, Inc., to expand the outreach of the Seniors on a Mission volunteer service
program. Grace H. Osborn Endowment. $20,000 to ElderSource, to enhance communications with elders, their caregivers and service providers. Grace H. Osborn Endowment, Ruth Townsend Manning Advised Fund.

$20,000 to Urban Jacksonville to develop a Jacksonville Aging & Mental Health Resource Guide and evaluate the coordination of services for at-risk older adults with severe mental health disorders or complex medical problems. Grace H. Osborn Endowment, I.R. Bowen and Katherine H. Bowen Fund.

$20,000 to the Women’s Center of Jacksonville, to expand elder abuse prevention training. Harold K. Smith Charitable Fund, I.R. Bowen and Katherine H. Bowen Fund.

WOMEN’S GIVING ALLIANCE

$56,750 to Jewish Family & Community Services, to support Building Bridges, a program that provides independent living training, therapeutic services and group activities to 40 girls ages 13-18, who are aging out of the foster care system.

$40,000 to the Northeast Florida Healthy Start Coalition to support the Azalea Project, which provides specialized outreach efforts for pregnant women and women of child-bearing age who are at highest risk for poor birth outcomes due to substance abuse and risk-taking behaviors.

$30,000 to Jewish Family & Community Services to support Get Moving, a program providing group sessions for girls ages 9-15 who are at risk of entering or re-entering the foster care system, and for women whose children are similarly at risk. $30,000 to the PACE Center for Girls to support PACEWorks, which provides an intensive program of life skills training, individual therapy, and career exploration and preparation for girls ages 16-25 who are or have been at PACE and in the foster care system.

$25,000 to National Council of Negro Women/Childwatch Partnership — $25,000 to support the Reed Educational Campus, which offers after-school and summer programs for disadvantaged girls ages 9-12 in Northwest Jacksonville.

$25,000 to the Safety Shelter of St. Johns County to support the sexual assault nurse examiners’ coordinator and the 24-hour victims’ hotline at the Betty Griffin House Rape Crisis Unit at Flagler Hospital.

$25,000 to the Women’s Center of Jacksonville for general operating funds in support of the organization’s new strategic plan.

$5,000 to the Beaches Women’s Partnership for the Women to Women Mentoring Program.

$5,000 to Healthy Mothers Healthy Babies for the Cribs for Kids Program.

$5,000 to Junior Achievement of North Florida for JAGIRL$, a gender-specific financial literacy program for girls in middle and high school.

$2,500 to Jacksonville Women’s Business Center to support Mentoring Matters, a program for women entrepreneurs.

OTHER

$60,000 to the Association of St. Lawrence to purchase building materials for the men with alcohol additions recovery program. Byon Morris Charitable Fund.

$30,000 to Jacksonville Area Legal Aid to support the Foreclosure Project, a program to support low-income homeowners facing foreclosure. Harold K. Smith Charitable Fund.

$25,000 to OneJax, to support continued work on Project Breakthrough, a community initiative addressing structural racism conducted in partnership with the the Aspen Institute, the Roundtable on Community Change and the Jacksonville Human Rights Commission. Harold K Smith Charitable Fund.

$20,000 to Jacksonville Community Council, Inc., to support the Quality of Life report for 2008 and 2009. Harold K. Smith Charitable Fund.
Philanthropic Initiative

The Philanthropic Initiative is part of The Community Foundation in Jacksonville’s continuing effort to build social capital and increase philanthropy in Northeast Florida. The program includes three components: education, grantmaking and mentoring.

The Initiative is designed to provide young adults with knowledge, resources and skills that will enable them to work to build a better community through philanthropy and help build a strong philanthropic network in Northeast Florida. Previous classes have included such individuals as Daniel Rice, 2008 Chairman of the Foundation’s trustees; John Peyton, mayor of Jacksonville and a Foundation donor; and current Foundation board members Chuck Hyman, Deborah Pass-Durham and Tracey Westbrook.

During 2008, a group of young adults became the fourth class to participate in the program. Their year included a 10-session course covering the history and traditions of philanthropy, the characteristics and role of the nonprofit sector, and the fundamentals of good grantmaking.

Each PI participant contributed $2,500 to a common grant pool, which was matched by The Community Foundation. In late 2008, the class members awarded $70,000 to help reduce the infant mortality rate among African Americans in Jacksonville. The grant, awarded to the Northeast Florida Healthy Start Coalition, will support a grassroots community education and a social marketing campaign to raise awareness and identify prevention strategies.

2008 PHILANTHROPIC INITIATIVE PARTICIPANTS

Edward L. Baker II  Keli Coughlin  John Pitocchelli
Christopher Ball  Endya Cummings  Lindsey Riggs
Sallie Ball Mason  Blythe Duckworth  Ryan Schwartz
Jeff Chartrand  Allison Korman  Ashley Smith-Juarez
Meredith Chartrand Frisch  Chris McCain
Donors Forum of Northeast Florida

Established in 1990, The Donors Forum of Northeast Florida provides an opportunity for grantmakers throughout the region to:

~ Share knowledge, Explore the responsibilities of ethical grantmaking, and

~ Develop a voice to promote philanthropy and encourage collective action, as appropriate to members’ respective philanthropic goals.

The Forum is comprised of Community Foundation fund holders and representatives of private, corporate, and community foundations, the Forum provides a network for donors to promote and strengthen philanthropy. The Community Foundation serves as host and coordinates the activities of the Forum.

Members meet five times per year to learn about philanthropic programs in the region, discuss issues of mutual concern, and explore collaborative opportunities.

During 2008, the members of the Donors Forum:

» Learned about the role of philanthropy in medical research at the Mayo Clinic and received a special preview of the new hospital prior to the grand opening;

» Hosted a visit by Ginny Esposito, president of the National Center for Family Philanthropy and nationally recognized expert on family philanthropy, who spoke with donors and philanthropists in multiple sessions;

» Learned about the role of philanthropy in environmental programs, particularly as it relates to the health of the St. Johns River, through a half-day program that featured a tour of the river and a panel discussion on land conservation;

» Discussed the impact of the economic downturn on regional philanthropy and the nonprofit organizations that philanthropy supports.
Professional Advisory Council

Members of the Professional Advisory Council are chosen by the Foundation to act as advisors and consultants to help the Foundation develop educational services and outreach efforts for their peers and clients. They also provide feedback to the Foundation about the issues that are important to their clients and the community.

The Council has been active in Jacksonville since 2001. The Council now includes chapters in Amelia Island, the Beaches and St. Augustine, as well as in Downtown Jacksonville.

**Professional Advisory Council Members**

**DOWNTOWN COUNCIL**

**Donald Wright, Rogers Towers P.A. Chair**
Willis M. Ball, Merrill Lynch Global Private Client Group
Hayes Basford, Smith Barney
Harris L. Bonnette, Jr., Ivan, Cole & Bonnette, P.A.
Pamela Breault, IRS
Lonnie Brooks, Financial Design Associates
Jean Coker, Jean C. Coker, P.A.
Daniel Edelman, Presser, Lahnen & Edelman, CPAs
Michael Fisher, Fisher, Tousey, Leas & Ball P.A.
Robert F. Franskousky, Morgan Stanley
John Grimsley, Grimsley, Marker & Iseley P.A.
Michael W. Halloran, Northwestern Mutual Financial
Mark Hand, S. Mark Hand & Associates P.A.
Jeffrey C. Hartman, AXA Advisors, LLC
F. Reid Hartsfield IV, BB&T Wealth Management
Jonathan Hay, Purcell, Flanagan & Hay P.A.
Charles D. Hyman, Charles D. Hyman & Company,
Board of Trustees Liaison
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Robert L. Laberge, Jr., Mass Mutual
Don N. Merritt, Jr., Bernstein Global Wealth Management
Tommy Platt, Live Oak Family Offices, LLC
Sarah T. Ragsdale, UBS Financial Services, Inc.
Lisa Strange Weatherby, Wachovia Securities

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Rick Fairweather, Rogers Towers
W. Henry Hurst, The Hurst Company CPAs
Kathryn Knee, Law Office of Kathryn Knee
John E. Lawlor, III, Fisher, Tousey, Leas & Ball
Michael Scott McCranie, The Chandlery Group
Nicola Nichole, Merrill Lynch Global Wealth Management
Donald Robert “Rob” Weeks, Doss, Weeks, CPAs

**ST. AUGUSTINE COUNCIL**

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Tance E. Roberts, Clark & Roberts, PLC, Co-Chair
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Greer Edmiston, CPA, Edmiston & Edmiston
David G. Hanvey, Merrill Lynch
Tiffany A. Holbrook, J.D., BB&T Wealth Management
Gabriel W. Hynes, The Bailey Group
Andrew Jackson, Jackson Law Group, LL.M., P.A.
Kevin Kane, Ivan, Cole & Bonnette
Sean W. Kelley, Kelley & Cormeal, P.L.
Matthew B. Miller, Financial Design Associates
Benjamin L. Platt, Kresge, Platt & Abare
Peter O’Brien, Morgan Stanley
John D. Rowe, CPA, Davis, Monk & Company
Michael A. Siragusa, Upchurch, Bailey and Upchurch, P.A.
Arthur L. Stern, Law Offices of Arthur L. Stern
Donald W. Wals, Upchurch, Bailey and Upchurch
Fredrick J. Wainio, Jr., CPA, Taylor, Wainio & Neville P.A.
Suwannee Valley Community Foundation

The Suwannee Valley Community Foundation is an affiliate fund of The Community Foundation in Jacksonville. Affiliate funds are advised funds that serve a specific geographic area or constituency. Unlike a donor advised fund, an affiliate fund actively solicits contributions from a wide range of donors.

Established in 2002, the Suwannee Valley Community Foundation is based in Lake City and serves Columbia, Hamilton, Lafayette, Suwannee and Union counties.

The Suwannee Valley Community Foundation is governed by a local advisory board. The Community Foundation in Jacksonville provides assistance to enable the board to provide community leadership and develop new philanthropic assets for the Suwannee Valley Region.

2008 ADVISORY BOARD

Thomas W. Brown, Esq.—Chairman
James Montgomery – Vice Chairman
Joseph N. Persons — Secretary
Audrey S. Bullard
Daniel Crapps
Richard Johnson
Bettye Lane
Keith Leibfried
Dr. W. Benjamin Norris, Jr.
Mike Null
Earline Parker

2008 GRANTS

United Way of Suwannee Valley, Inc. - $10,000 to the Suwannee Valley Long Term Recovery Committee to help support the community’s rebuilding efforts as a result of the tornado that struck Lake City in March 2008.

FUNDS

Community Endowments
Suwannee Valley Community Foundation
Unrestricted Endowment
James H. Montgomery Suwannee Valley Endowment
Marion C. Persons Charitable Fund

Field of Interest Fund
The Columbia County Senior Services Fund

Designated Funds
Campbell Park Endowment
Marion Carson Persons Charitable Fund

Organizational Endowments
Rotary Club of Lake City Endowment Fund
Suwannee Baseball Boosters, Inc. Endowment Fund

Advised Fund
Suwannee Valley Grantmaking Fund

Legacy Fund
James H. Montgomery Suwannee Valley Endowment

DONORS

James H. Montgomery
Buck Rogers Foundation, Inc.
Rotary Club of Lake City in memory of Jim Hanna

The following gifts were made in memory of Bill Campbell
Paul J. and Angela M. Anschultz
Thomas W. Brown
Peggy Campbell and Family
Columbia Bank
Robert L. and Dot Jean Green
Charles R. Hilty, Jr.
Don Houston, Inc.
George H. and Marian S. Hudson
W. Ray and Mary Lou Kirkland
Col. and Mrs. Guy Luke
Mr. and Mrs. Terry McDavid
Josphine N. Pedlow
Mr. and Mrs. S. Austin Peele
Dorothy S. Pitman
Jack and Joan Rountree
Gene and Martha Jane Rutland
Steven and Elaine Stafford
Faye H. Bowling Warren
Women’s Giving Alliance

The Women’s Giving Alliance is a dynamic group of women who pool their philanthropic giving to make a lasting impact on the lives of women and girls in Northeast Florida. Members enjoy opportunities to learn about their community, to learn about wise grantmaking strategies, to learn about the work of organizations serving women and girls, and to learn about each other. Through active participation, members become informed, collaborative and courageous philanthropists. Women together... changing lives.

Each WGA member contributes $1,500 annually, with $1,000 going to the grants pool to fund initiatives and programs that enhance the lives of women and girls in Northeast Florida, and $500 going to the Women’s Endowment Fund at The Community Foundation in Jacksonville and administrative expenses.

WGA makes grants for women and girls in four Fields of Interest:

» PreK-12 Public Education;
» Economic Empowerment;
» Physical and Mental Health;

WGA currently has three grantmaking initiatives:

» Aging Out: Helping girls prepare for independent living as they age out of the foster care system;
» Infant Mortality: Reaching out to women at high risk of pregnancy, drug use and sexually-transmitted diseases;
» Justice for Girls: Addressing needed reforms in the treatment of girls in the juvenile justice system.

2008 OFFICERS AND STEERING COMMITTEE

President - Joan Van Vleck
Vice President – Barbara H. Harrell
Secretary – Susan M. Rowley
Treasurer – Anna Brosche
Nominating Chair - Sandy L. Cook
WGA Coordinator – Jeneen Sanders

Martha Frye Baker
Robin Berenberg
Anna Brosche
Sandy L. Cook
Jana Ertrachter
Katherine Graci
Barbara H. Harrell
Janet S. Healey
Lindsay D. Helms
Linda L. Hossenlopp
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Susan M. Rowley
Sharón L. Simmons
Mary Ellen Smith
Susan B. Towler
Joan Van Vleck
Nina Waters
Lisa Strange Weatherby
Susan West Schantz
Funds at The Community Foundation in Jacksonville 2008

UNRESTRICTED FUNDS

Lois and Donald Cottrell Advised Fund
A.D. Davis Family Advised Fund
First Guaranty Bank & Trust Company Endowment
Bernard V. Gregory Endowment Fund
Independent Life Insurance Company Endowment
Brady S. Johnston Charitable Fund
Kathryn and Richard Kip Endowment Fund
Thomas M. Kirbo and Irene B. Kirbo Charitable Trust
Nancy Hazard McCreight Memorial Fund
Frank and Ann McGehee Endowment
Marian J. and Gordon A. Roberts Fund
Kathy Rude Charitable Fund
A. L. and Ruth S. Shantz Trust
Harold K. Smith Charitable Fund
The Community Foundation President’s Discretionary Fund
The Community Foundation Public Trust Fund
John D. and Mary Jane Uible Endowment
Venture Philanthropy Endowment Fund
Arthur L., Jr. and Angela H. Williams Fund
The Community Endowment Fund

COMMUNITY INITIATIVES

Community Safety Net Fund
The Florida BrAlive Fund
Project Breakthrough Implementation Fund
Quality Education For All Fund

FIELD OF INTEREST FUNDS

THE ARTS
Art Ventures Endowment Fund
Independent Life Minority Arts Award Fund
J. Shepherd, Jr. and Mary Ann Bryan Arts Endowment
Dr. JoAnn Crisp-Ellert Fund

EDUCATION
The RALLY JACKSONVILLE! Fund
Jacksonville Early Literacy Endowment

HEALTH
Florida Oncology Patient Assistance Foundation
Kenneth H. Millar, Jr. Memorial Fund
(Visually Impaired Children)
Byon Morris Charitable Fund (Men Diagnosed with Alcoholism)

Esther Pope Memorial Endowment (Persons Diagnosed with or Affected by HIV/AIDS)

INDIGENT
Robert T. and Carol R. Shircliff Charitable Trust
Donald and Terri McIntire Fund
Simon J. Peabody Fund (Volusia County)

CHILDREN
Jacksonville Children’s Endowment

NEIGHBORHOOD DEVELOPMENT
Jacksonville Neighborhood Endowment Fund
Bank of America Neighborhood Endowment Fund

NONPROFIT CAPACITY BUILDING
Jessie Ball duPont Community Building Fund
Jessie Ball duPont Reflective Practice Endowment
Reflective Practice Fund

SENIORS
Grace H. Osborn Endowment
I. R. Bowen and Katherine H. Bowen Fund
Senior to Senior Fund

DESIGNATED FUNDS

Beavers/Burt Endowment Fund
Kitty R. Berry Memorial Fund
Mary and Bruce Bower Alexis de Tocqueville Endowment
G. Howard Bryan Endowment Fund
Shep and Mary Ann Bryan Endowment for the Daughters of Charity
Shep and Mary Ann Bryan WJCT Endowment Fund
Citizens for a Scenic Florida Endowment Fund
Comunita Cenacolo America Endowment
Continental Societies Inc., Jacksonville, Fl Chapter Endowment Fund
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Deborah J. Yates
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Donna C. Zahra
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* deceased
G. Turner Ashby Memorial Fund
in memory of Turner Ashby
Live Oak Family Offices, LLC
Frances S. Richmond
Frances S. Richmond for Turner’s Birthday

Leslie Baker Memorial Endowment
in memory of Leslie Baker
Edward T. Benizzi
Catherine V. Gebhardt
Lisa M. Hedrick
Jennifer S. Hobbs in honor of Taylor Hobbs
Kay L. Hobbs
Todd Hobbs
Barry N. Natwick
Lindsey K. Rowles

Frank Barker Memorial Fund
Hugh and Jacqueline C. Jones
Bank of America, matching gift of Hugh Jones, Jr.

The Endowment for the Bridge of Northeast Florida
Mark M. Green, Esq. in memory of George Law

Ed and Maryanne Cipperly Seeds of Promise Endowment and Fund
in memory of Ed Cipperly
Judy Berger
The Boston Consulting Group
Mark L. and Donna E. Burdette
Steve and Corraine Hecker

The Community Safety Net Fund
Suzanne D. Greener in honor of Mr. and Mrs. Dan Edelman

Douglas Anderson School of the Arts Endowment
in memory of James Lehosit
F. Daniel Althoff, Jr.
Gene and Melissa Bautista
Carol and Daniel A. Bierce
John and Beverly V. Dobbin
Charles A. and Shirley M. Dudley
Lawrence C. and Gretchen N. Ebersol
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The Framing Establishment & Gallery
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VOA Associates Incorporated
Vincent G. Williams, Inc.
John P. and Helen M. Willoughby

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Jack and Debby Dreher in honor of Marcia Berdit
Leonard Garten in memory of Eva Garten
Frances M. Hallett in memory of Cheri McLeod
Paula F. Harding in memory of Charles F. Harding, Jr.
Eleanor H. King in memory of Annette King
Frances H. Leitner in memory of George H. Hewell, Sr.
Ann Merwin in honor of Les Roettges
Joy K. Myers in memory of Robert E. Kincart
Susan E. Pardue in memory of Arin Evans
Alice W. Payne in honor of Carol Whitman
Jerry S. and Carey Starling in honor of Jim and Joyce Pena
Joel M. and Susan S. Stein in memory of Alice B. Sager
Dan R. and Doris T. Thomas in honor of Susan Pardue
Missoon Whang in honor of Pegsoon Whang
Coralie C. Williams in honor of Vernon Humbert
Mel Yost in memory of Winifred Yost

Benjamin William Lowe, Jr. Memorial Scholarship Fund
Everette L. Brown in memory of Benjamin Lowe, Jr.

Thad M. Moseley Endowment for Surgical Teaching
in memory of Thad M. Moseley
Thurston Roberts Charitable Trust

Florida Oncology Patient Assistance Foundation
Anonymous in memory of Gilbert and Louise Parker Jr.
Anonymous in honor of Pat Wilson
Joseph T. Belmont, Jr. in honor of Josie Lynn’s 50th Birthday
Josie Lynn Belmont in memory of Gary
Jeffrey and Gabrielle Bubis in honor of Richard DiMascio
Martha Foote in honor of Wesley Foote
Gail G. Haas in memory of Don Haas
William and Elizabeth B. Harrison in memory of Emily Utting
Fleming Island Family Dentistry, P.A. in memory of
Raymond Lonegan
Integrated Community Oncology Network, LLC in honor
of Pat Boender
Arnold P. McIlwain in honor of Dr. Abubakr
Shelley R. Potter in memory of Denise Weaver
Julius W. and Josiane R. Tipton in memory of Roy Lidkie, Sr.

The following gifts were made in memory of Lillian
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Randi Mixer
Dale G. and Janet L. Nelson
Sue Riedthaler
Eric S. and Julia D. Story

The following gifts were made in memory of Verma
Johnson-Howard
Michael J. and Laura C. Asher
Donald S. and Karen L. Meldrum
M. Lisa Stafford

The following gifts were made in memory of Gene Brewster
G. Aliette Register
Julius W. and Josiane R. Tipton

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SCHOLARSHIP FUND
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Carol S. Trudel

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Curtis and Jackie Werner in memory of Ingrid Hargraves
J. Wayne and Delores Barr Weaver in memory of Charles
Edward Rice
J. Wayne and Delores Barr Weaver in honor of David Stein
Nina M. Waters in honor of David Stein

UPTOWN CIVITAN SCHOLARSHIP
AWARD FUND
Nina M. Waters in memory of Mildred Thompson

ALFONZO G. WASHINGTON, SR.,
AFRICAN AMERICAN LEADERSHIP FUND
in memory of Garrett Washington
Raymond and Cheryl Riddick
Lex and Nina Waters
Murry, Pam and Eric Langfitt
Dr. Shannon H. Perry
Veronica S. Pride
Jolita W. Simmons
Johnnetta B. Cole

WOMEN’S ENDOWMENT FUND
Courtenay Sands Wilson in memory of Doris Carson
Legacy Society 2008

The Legacy Society recognizes individuals who have created a permanent endowment at The Community Foundation during their lifetime and/or who have indicated plans to create an endowment or make a substantial gift in the future, through wills or deferred gifts.

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Tracey Westbrook
## 2008 Financial Data

For the years ended December 31, 2008, 2007, and 2006

### Condensed Statements of Financial Position*

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2007</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$13,688,114</td>
<td>$19,719,054</td>
<td>$24,547,065</td>
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<tr>
<td>Pooled investments</td>
<td>101,575,073</td>
<td>139,003,155</td>
<td>102,956,966</td>
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<tr>
<td>Receivables under split-interest arrangements</td>
<td>7,484,256</td>
<td>4,880,071</td>
<td>3,945,564</td>
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<tr>
<td>Other assets</td>
<td>939,428</td>
<td>3,543,174</td>
<td>1,028,661</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>$123,686,871</td>
<td>$167,145,454</td>
<td>$132,478,256</td>
</tr>
<tr>
<td><strong>Liabilities and Net Assets</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Liabilities</td>
<td>$2,171,411</td>
<td>$2,238,084</td>
<td>$4,258,060</td>
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<tr>
<td>Funds held as agency endowments</td>
<td>2,908,216</td>
<td>3,781,541</td>
<td>3,266,700</td>
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<tr>
<td><strong>Total Liabilities</strong></td>
<td>5,079,627</td>
<td>6,019,625</td>
<td>7,524,760</td>
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<tr>
<td><strong>Net Assets</strong></td>
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</tr>
<tr>
<td>Unrestricted</td>
<td>113,950,097</td>
<td>155,956,933</td>
<td>120,757,265</td>
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<tr>
<td>Temporarily restricted</td>
<td>4,657,147</td>
<td>5,168,896</td>
<td>4,196,231</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td>118,607,244</td>
<td>161,125,829</td>
<td>124,953,496</td>
</tr>
<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td>$123,686,871</td>
<td>$167,145,454</td>
<td>$132,478,256</td>
</tr>
</tbody>
</table>

### Condensed Statements of Activities: Revenue, Support and Other Changes

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2007</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue, Support and Other Changes</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions and bequests</td>
<td>$12,878,895</td>
<td>$47,907,257</td>
<td>$13,427,103</td>
</tr>
<tr>
<td>Investment earnings and appreciation, net</td>
<td>(36,824,063)</td>
<td>12,694,452</td>
<td>14,021,211</td>
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<tr>
<td>Other</td>
<td>(271,098)</td>
<td>1,045,853</td>
<td>698,694</td>
</tr>
<tr>
<td><strong>Total Revenue, Support and Other Changes</strong></td>
<td>(24,216,266)</td>
<td>61,047,562</td>
<td>28,147,008</td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grants awarded</td>
<td>16,365,865</td>
<td>23,774,162</td>
<td>13,966,092</td>
</tr>
<tr>
<td>Other expenses</td>
<td>1,936,454</td>
<td>1,701,067</td>
<td>1,286,881</td>
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<tr>
<td><strong>Total Expenses</strong></td>
<td>18,302,319</td>
<td>25,475,229</td>
<td>15,252,973</td>
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<tr>
<td><strong>Change in Net Assets</strong></td>
<td>(42,518,585)</td>
<td>36,172,333</td>
<td>12,894,035</td>
</tr>
<tr>
<td><strong>Net Assets, Beginning of Year</strong></td>
<td>161,125,829</td>
<td>124,953,496</td>
<td>112,059,461</td>
</tr>
<tr>
<td><strong>Net Assets, End of Year</strong></td>
<td><strong>$118,607,244</strong></td>
<td><strong>$161,125,829</strong></td>
<td><strong>$124,953,496</strong></td>
</tr>
</tbody>
</table>

*Complete audited financial statements with accompanying notes and independent auditor's report are available at www.jaxcf.org or upon request.